

Australian Public Service **Employee Census 2021**10 May–11 June



Highlights Report OAIC



CONTENT		
	Page	
Exploring your results	2	
Employee Engagement: Say, Stay, Strive	3	
Leadership	4	
Communication and Change	6	
Workplace Conditions	7	
Inclusion	10	
Enabling Innovation	11	
Wellbeing Policies and Support	12	
Wellbeing	13	
Performance	15	
Retention	17	
Unacceptable Behaviour	19	
Demographics	22	
Time to Take Action	24	
Guide to this Report	25	

RESPONSES: 102 of 127

RESPONSE RATE: 80%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

2021 APS employee census PAGE 02.

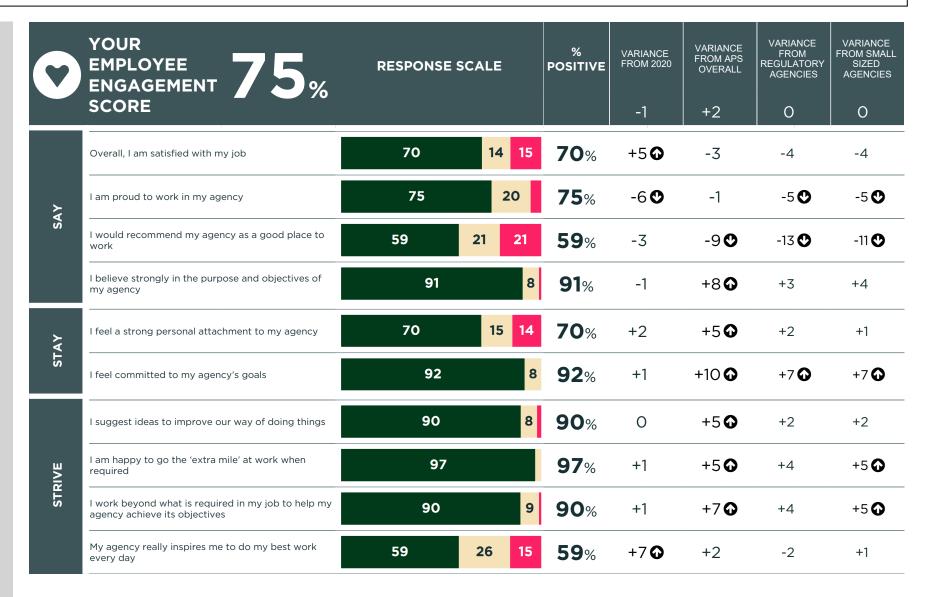


EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE
ENGAGEMENT SCORES
AREN'T JUST ABOUT
HOW MUCH PEOPLE
LIKE WORKING FOR
AN AGENCY. IT IS A
MEASURE OF THE
EMOTIONAL
CONNECTION AND
COMMITMENT
EMPLOYEES HAVE TO
WORKING FOR THE
AGENCY.



KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 03.

LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
My supervisor engages with staff on how to respond to future challenges	76	10 14	76 %	0	-4	-3	0
My supervisor can deliver difficult advice whilst maintaining relationships	76	10 14	76 %	+4	-3	-3	0
My supervisor invites a range of views, including those different to their own	79	8 13	79 %	-	-1	-2	+1
My supervisor encourages my team to regularly review and improve our work	78	11 11	78 %	+2	-2	-2	0
My supervisor is invested in my development	65	20 14	65 %	+6春	-8♥	-8♥	-3
My immediate supervisor encourages me	79	15	79 %	+2	+3	+2	+4
My supervisor ensures that my workgroup delivers on what we are responsible for	79	12 9	79 %	+3	-8♥	-7 ♥	-6♥
My supervisor provides me with helpful feedback to improve my performance	63	18 18	63%	-	-11 ♥	-10 ♥	-7♥

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 04.

LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
My SES manager clearly articulates the direction and priorities for our area	61	20 20	61 %	+4	-6 •	-9 0	-3
My SES manager presents convincing arguments and persuades others towards an outcome	58	30 11	58%	-	-2	-7 •	-4
My SES manager promotes cooperation within and between agencies	56	36 8	56 %	-2	-10 👁	-14 🛇	-10 👁
My SES manager encourages innovation and creativity	56	30 14	56 %	-	-9 0	-11 👁	-7 ©
My SES manager creates an environment that enables us to deliver our best	60	22 19	60%	-	-2	-5♥	-1
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	70	24	70 %	-7♥	-3	-8♥	-3
ALL SES	RESPONSE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
In my agency, the SES work as a team	61	26 13	61 %	+2	+8�	+9 &	+10 🐼
In my agency, the SES clearly articulate the direction and priorities for our agency	66	18 17	66%	-6♥	+60	+5♠	+10 🐼

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

2021 APS employee census PAGE 05.



COMMUNICATION AND CHANGE

	RESPO	NSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My supervisor communicates effectively	82	2 12	82 %	+4	0	0	+2
My SES manager communicates effectively	73	13 13	73 %	+3	+4	+1	+5♠
In my agency, communication between SES and other employees is effective	49	29 22	49%	-4	-2	-2	0
Internal communication within my agency is effective	61	23 16	61%	+2	+3	0	+5♠
When changes occur, the impacts are communicated well within my workgroup	63	14 23	63%	+7 0	-3	-6♥	-4
Staff are consulted about change at work	38	37 25	38 %	-5♥	-7♥	-9♥	-5♥
Change is managed well in my agency	37	33 30	37 %	-3	-6 0	-7 •	-3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 06.

WORKPLACE CONDITIONS

	RESPONSE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
My job gives me opportunities to utilise my skills	84	11	84%	+2	0	-2	-2
I have a choice in deciding how I do my work	62	31 7	62 %	0	+1	-8 O	-11 👁
Where appropriate, I am able to take part in decisions that affect my job	62	18 20	62 %	-	-6♥	-10 O	-8♥
I am clear what my duties and responsibilities are	77	17	77 %	+80	-2	-1	-1
I am satisfied with the recognition I receive for doing a good job	62	22 16	62 %	-7 ♥	-4	-7♥	-5♥
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	45 2	4 30	45%	-6♥	-20♥	-20♥	-20♥
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	70	14 16	70 %	-2	-7 ©	-12 ♥	-9 0
I am satisfied with the stability and security of my job	79	12 9	79 %	-2	-1	-2	+4
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	73	11 16	73 %	-	-3	-9 0	-5♥

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 07.

WORKPLACE CONDITIONS

	RESPONSE S	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
I feel a strong personal attachment to the APS	60	31 9	60%	-2	-3	-2	+4
I understand how my role contributes to achieving an outcome for the Australian public	92		92%	+1	+2	+1	+3
I believe strongly in the purpose and objectives of the APS	78	22	78 %	-14 O	-4	-5♥	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 08.

WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	FROM REGULATORY AGENCIES	FROM SMALL SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		52 %	+90	+28♠	+23 🏠	+27 0
Slightly above capacity - lots of work to do		36 %	0	-4	-3	-5♥
At capacity – about the right amount of work to do		9%	-7 ©	- 19 ♥	-16 👁	- 17 ♥
Slightly below capacity – available for more work		1%	-1	-4	-4	-5♥
Well below capacity - not enough work		1%	0	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







INCLUSION

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	79 11 9	79 %	0	0	0	+3
My supervisor actively supports people from diverse backgrounds	72 22	72 %	-	-7 ♥	-5♥	-4
I receive the respect I deserve from my colleagues at work	89	89%	+15 🕜	+9 0	+80	+12 💿

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



Australian Government

Australian Public Service Commission

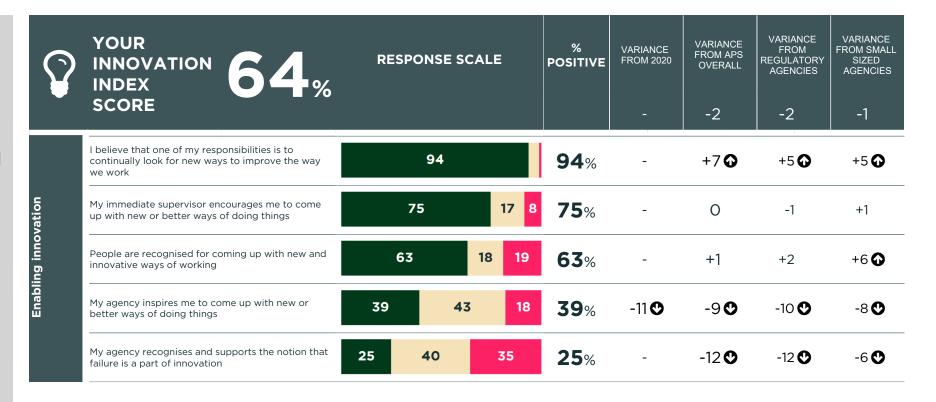
2021 APS employee census PAGE 10.

ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



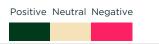
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





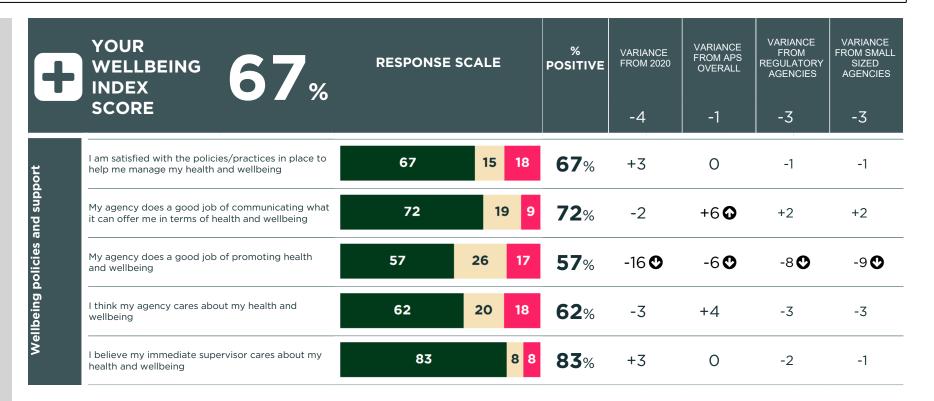
2021 APS employee census PAGE 11.

WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING
SCORE PROVIDES A
MEASURE OF THE
PRACTICAL AND
CULTURAL
ELEMENTS THAT
ALLOW FOR A
SUSTAINABLE AND
HEALTHY WORKING
ENVIRONMENT.



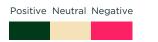
KEY

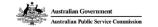


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





2021 APS employee census PAGE 12.

WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How often do you find your work stressful?						
Always		8%	-	+3	+2	+4
Often		36 %	-	+7 	+7♦	+80
Sometimes		44%	-	-4	-3	-4
Rarely		8%	-	-7 ⊙	-7 •	-9 ♥
Never		3 %	-	+1	+2	+1
Fo what extent is your work emotionally demanding?						
To a very large extent		12%	-1	+3	+2	+5♠
To a large extent		21%	-5♥	-2	-1	0
Somewhat		41%	+5 ⊘	+1	+3	+2
To a small extent		21%	+2	0	-2	-3
To a very small extent		5 %	0	-2	-3	-4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 13.



WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel burned out by my work						
Strongly agree		15%	-2	+60	+4	+50
Agree		23%	-13 👁	-2	-1	0
Neither agree nor disagree		33 %	+12 🐼	+1	+3	+4
Disagree		22%	+1	-6 ©	-6 0	-7 •
Strongly disagree		7 %	+3	0	0	-1
In general, would you say that your health is:						
Excellent		13%	-	+1	0	-1
Very good		33 %	-	-2	-4	-4
Good		35 %	-	-1	+1	+2
Fair		16%	-	+2	+2	+2
Poor		4%	-	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		31 %	-	+4	+1	+2
Very good		50%	-	-5♥	-3	-2
Average		17 %	-	+1	+2	+1
Below average		1%	-	-1	0	-1
Well below average		1%	-	0	0	+1
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		15%	-	0	-2	-3
Very good		54 %	-	-2	-2	+1
Average		24%	-	0	+3	+1
Below average		5 %	-	+1	+1	+1
Well below average		2%	-	+1	+1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







PERFORMANCE

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	8	80	10 10	80%	-3	-1	-4	-4
My workgroup has the tools and resources we need to perform well	34	13	53	34%	-10 👁	-29♥	-24 O	-25♥
The people in my workgroup use time and resources efficiently	7:	3	14 13	73 %	+1	-4	-5♥	-5♥
My workgroup can readily adapt to new priorities and tasks		84	9 7	84%	+1	-2	-3	-2
The people in my workgroup cooperate to get the job done		89		89%	+3	+2	0	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 16.

RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
Which of the following statements best reflects your urrent position?	current thoughts about working in your					
I want to leave my position as soon as possible		14%	-	+4	+4	+50
I want to leave my position within the next 12 months		32 %	-	+10 🐼	+9♠	+10 🐼
I want to stay working in my position for the next one to two years		43%	-	+7 0	+3	+5 0
I want to stay working in my position for at least the next three years		12%	-	-20 ♡	-16 O	-20 ©
/hat best describes your plans involved with leaving	your current position?	0%	-	-6♥	-3	-4
I am pursuing another position within my agency		24 %	-	-18 O	-8 •	+6
I am pursuing a position in another agency		55 %	-	+30 🍑	+19 🚱	+10 🐼
I am pursuing work outside the APS		12%	-	+1	-3	-6♥
It is the end of my non-ongoing, casual or contracted		201	_	-1	-1	
employment	1	2 %		-1	-1	-2

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 17.



RETENTION



EMPLOYEES WHO
WANTED TO LEAVE
WERE ASKED FOR THE
PRIMARY REASON
BEHIND THEIR DESIRE
TO LEAVE AND COULD
SELECT ONE
RESPONSE FROM A
LIST OF ITEMS.

ONLY THE THREE
REASONS FOR
LEAVING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (3 highest responses):					
There is a lack of future career opportunities in my agency	19%	-	-	-	-
Senior leadership is of a poor quality	16%	-	-	-	-
I am looking to further my skills in another area	14%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 18.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
During the last 12 months and in the course of your discrimination on the basis of your background o						
Yes		13%	+5 ♦	+1	+4	+2
No		87%	-5♥	-1	-4	-2
Did this discrimination occur in your current agen	cy?					
Yes		92%	-80	-2	-1	-2
No		8%	+80	+2	+1	+2
Basis for the discrimination that you experienced	(3 highest responses):					
Race		33%	-	-	-	-
Gender		25%	-	-	-	-
Caring responsibilities		17%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Australian Government

2021 APS employee census PAGE 19.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF
HARASSMENT OR
BULLYING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
During the last 12 months, have you been subjected workplace?	d to harassment or bullying in your current					
Yes		11%	+5 ⊘	-1	0	-2
No		83 %	-6 O	+1	-1	+1
Not sure		6 %	+1	0	+1	+1
Did you report the harassment or bullying?						
I reported the behaviour in accordance with my agency's policies and procedures		30 %	-	-4	-5♥	-6♥
It was reported by someone else		0%	-	-7♥	-7 ♥	-6♥
I did not report the behaviour		70 %	-	+11 🐼	+11 🐼	+12 🕥

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 20.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
Excluding behaviour reported to you as part of your witnessed another APS employee in your agency en may be serious enough to be viewed as corruption?						
Yes		3 %	+2	-1	0	-1
No		87 %	-80	-2	-3	0
Not sure		4 %	+2	0	Ο	-1
Would prefer not to answer		5 %	+4	+3	+3	+2
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		50 %	-	+30 🏠	+28	+29
It was reported by someone else		0%	-	-15 ♥	-14 👁	-16 ♥
I did not report the behaviour		50 %	-	-15 O	-14 🛇	-13 👁

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 21.

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How do you describe your gender?						
Man or male		30%	+3	-7 •	-7 •	-7 •
Woman or female		62 %	-4	+3	+5♠	+4
Non-binary		1%	-	+1	+1	0
I use a different term		1%	-	+1	+1	+1
Prefer not to say		6 %	0	+3	+1	+1
Do you identify as an Australian Aboriginal and/or Torres Strait Islander p	erson?					
Yes		1%	+1	-3	-1	-1
No		99%	-1	+3	+1	+1
Do you have an ongoing disability?						
Yes		6%	-2	-3	-2	-2
No		94%	+2	+3	+2	+2

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0





DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMAI SIZED AGENCIES
Do you have carer responsibilities?						
Yes		38 %	+2	-1	-3	-2
No		62 %	-2	+1	+3	+2
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, ntersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		11%	-4	+4	+4	+2
No		89%	+4	-4	-4	-2
n which country were you born?						
Australia		82%	-	+5♠	+50	+60
Other country		18%	-	-5♥	-5♥	-6♥
Do you speak a language other than English at home?						
No, English only		74%	-	-6♥	-9 0	-10 👁
Yes, other		26%	-	+6 	+9 	+10 🐼

KEY

0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0



TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

 ~	
A x 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	OPPORTUNITIES ed to focus on and turn into action
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

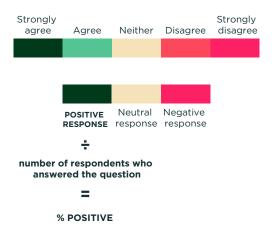
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

2021 APS employee census PAGE 25.

